

	Estimated Current 2019/20*	Projection for 1920/21	Projection for 2021/22	Projection for 2022/23
Income				
700 - Water Charges				
700-01 Basic Charge	373,700	452,100	452,100	452,100
700-02 Usage Charges	110,900	108,400	108,400	108,400
700-03 Cross Connection Fees	1,100	1,300	1,300	1,300
700-04 Misc Charges	9,100	9,100	1,500	1,500
700-05 Uncollectibles	0	-1,400	-900	0
Total Water Revenue	494,800	569,500	562,400	563,300
710 Miscellaneous Income				
710-01 Customer Work Overhead	500	500	500	500
710-02 Other Income	4,100	4,200	4,300	4,400
Total Miscellaneous Income	4,600	4,700	4,800	4,900
Total Income	499,400	574,200	567,200	568,200
Expense				
810 Personnel Costs				
810-01 Management	21,300	22,000	22,800	23,600
810-02 Operations Personnel	177,500	159,700	33,100	34,300
810-03 Administrative Personnel	12,500	12,900	165,300	171,100
810-04 Employer Payroll Taxes	15,500	15,300	15,800	16,400
810-07 Health Insurance Premiums	54,500	39,000	40,300	41,700
810-08 Retirement Premiums	27,200	23,600	24,400	25,200
810-09 Unfunded Accrued Liability	33,000	33,400	34,600	35,800
810-10 Accrued Vacation	15,500	16,200	16,800	17,400
810-11 Workers Comp Insurance	9,800	9,900	10,300	10,700
Total Personnel Costs	366,800	332,000	363,400	376,200
833 Collection & Treatment				
833-01 Chemicals	4,000	4,700	4,900	5,100
Total Collection & Treatment	4,000	4,700	4,900	5,100
835 Lab & Monitoring				
835-01 BacT & Raw Samples	3,500	4,500	4,600	4,700
835-02 Periodic Samples	5,100	5,300	5,500	5,700
835-03 Lead & Copper	500	1,000	1,100	1,200
Total Lab & Monitoring	9,100	10,800	11,200	11,600
840 Maintenance & Utilities				
840-01 Equipment Maint	500	1,100	1,200	1,300
840-02 Building Maint	500	1,100	1,200	1,200
840-04 Tank Maintenance	600	700	800	900
840-05 Collect. & Treatment Maint.	7,000	9,300	9,600	1,000
840-06 Distribution System Maintenance	15,000	10,700	11,100	11,500
844-07 Collection & Treatment Utilities	30,000	30,900	32,000	33,100
844-08 Distribution System Utilities	5,000	7,100	7,400	7,700
Total Maintenance & Utilities	58,600	60,900	63,300	56,700
844 Storage & Distribution				
844-01 Telemetry	2,800	2,900	3,000	3,100
844-02 Cross Connect Maintenance	300	1,200	1,300	1,400
844-03 Miscellaneous	700	800	900	1,000
Total Storage & Distribution	3,800	4,900	5,200	5,500
845 Supplies and Inventory				
845-01 Supplies and Inventory	1,000	1,100	1,200	1,300
Total Supplies and Inventory	1,000	1,100	1,200	1,300
850 Training				
850-01 Certification & Courses	2,000	2,100	2,200	2,300
Total Training	2,000	2,100	2,200	2,300
860 Vehicle Operations				
860-01 Gas & Oil	5,000	5,200	5,400	5,600
860-02 Repairs & Service	6,000	6,200	6,400	6,600
Total Vehicle Operation	11,000	11,400	11,800	12,200
870 Administration				
870-01 Telephone, Internet, Cable	1,500	1,600	1,700	1,800
870-02 Dues & Publications	1,000	1,000	1,100	1,200
870-03 Insurance	8,700	9,000	9,300	9,600
870-04 Financial Reporting/Audit	3,500	3,300	3,400	3,500
870-05 Water System Fees	2,000	3,700	3,800	3,900
870-09 Travel, Meetings, Training	1,000	1,000	1,000	1,100
870-10 Public Relations & Outreach	500	500	500	600
870-11 IT Support	6,000	9,600	10,000	10,300

	Estimated Current 2019/20*	Projection for 1920/21	Projection for 2021/22	Projection for 2022/23
870-12 Billing & Collections	8,600	9,000	9,300	9,600
870-14 Miscellaneous	1,000	500	500	600
Total Administration	33,800	39,200	40,600	42,200
Debt Service				
Interest				
Principal				
Total Debt Service	0	10,000	20,000	33,000
Total Expenses	490,100	477,100	523,800	546,100
Operating Income/Loss	9,300	97,100	43,400	22,100
Unfulfilled prior commitment to Tank Replacement Fund (\$174,480)	-9,300	-55,060	-55,060	-55,060
Net Income/Loss	0	42,040	-11,660	-32,960
3-Year Combined Net Income/Loss				-2,580

* Data for current 2019/20 year is based on actuals for July through December 2019 and estimates for January through June 2020.